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AMARA HOLDINGS LIMITED
ANNUAL REPORT

ADDING A TOUCH
OF DIFFERENCE





ADDING A TOUCH OF DIFFERENCE

TO CATER TO THE EVER EVOLVING LIFESTYLE OF TODAY'S CONSUMERS,
MANY HOSPITALITY BUSINESSES HAVE BEEN ESTABLISHED OVER
THE RECENT YEARS. EACH SEEKING TO OFFER BIGGER ROOMS,
BETTER FACILITIES AND FINER RESTAURANTS.

HERE AT AMARA, WE RECOGNISE THAT WHAT YOU TRULY DESIRE
GOES BEYOND THESE PHYSICAL NEEDS. WE KNOW THAT THE ONLY
WAY TO WIN YOUR HEART IS TO FIRST GIVE YOU OURS.

COME WITH US AND EXPERIENCE THE DIFFERENCE WITH THE AMARA
TOUCH, AS WE INVITE YOU TO JOURNEY THROUGH A TOUCH OF
PLEASURE, MAGIC AND DISTINCTION.





THE AMARA VISION

SHARING A COMMON VISION AND AN IDENTICAL SET OF VALUES, WE STRIVE TO DELIVER A BRAND EXPERIENCE UNIQUE TO AMARA IN OUR THREE INTERRELATED CORE BUSINESSES.

The **Amara Vision** is to be recognised as a leading Asian integrated lifestyle group, with premium brands that exude the value, quality and style of our product offerings, and a warm and personalised service that goes beyond the expectations of our customers.

Our **Core Values** allow us to embody the innovative and creative spirit, daring to dream and constantly keeping up with trends. We are committed to providing a quality and superior integrated lifestyle product, delivered with the utmost professionalism and that special touch of Asian hospitality.

Our greatest asset is our people. We value their contributions and are dedicated to training and bringing out the best in our people.

Our **ultimate goal** is to maintain excellence in all that we do, and offer long term benefits to our shareholders, our customers and our employees.

THE AMARA BRAND



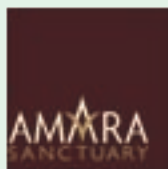
AMARA HOLDINGS LIMITED

A HOME-GROWN INTEGRATED LIFESTYLE GROUP PRINCIPALLY
ENGAGED IN THREE BUSINESS AREAS, NAMELY, HOTEL INVESTMENT
AND MANAGEMENT, PROPERTY INVESTMENT AND DEVELOPMENT, AND
SPECIALTY RESTAURANTS AND FOOD SERVICES. WE ARE RECOGNISED AS
THE CREATOR OF INNOVATIVE HOSPITALITY PRODUCTS.



AMARA HOTELS & RESORTS

Amara presents the world with a fresh approach to luxury hotels and resorts. We promise to enrich, fulfill and inspire our guests with individual experiences that are cherished and memorable. We are the creator of special moments & unique memories. Our Special Moments Make Memories.



AMARA SANCTUARY

Amara Sanctuary Resorts are contemporary Asian luxury resort hotels in exotic locations offering a unique environment to relax and rejuvenate. Amara Sanctuary Resorts blend tradition with modernity and offer sensory experiences in an intimate setting. Spaces are surprising, the service is world class and the experience is as individual as you.



AMARA SIGNATURE

Amara Signature Hotels are stylish contemporary Asian luxury city hotels, offering a unique environment in which to relax or do business. Amara Signature Hotels bring together the best contemporary architecture and state of the art facilities in a prominent city location, where guests will find stylish interiors, world class service and an experience as individual as you.



AMARA HOTELS

Amara Hotels are contemporary Asian business hotels offering a friendly environment in which to relax or do business. Amara Hotels offer the latest business hotel facilities in a convenient city location, where guests will find stylish interiors, world class service and an experience as individual as you.



SILK ROAD

Come and savour the rich and colourful history, and some of the unique traditions of the Silk Road. Experience first-hand the ancient art of tea pouring, and sample the cuisine of the Silk Road where Marco Polo first discovered Asia and where the finest dishes from the orient are created by master chefs. Showcasing the very best of provincial Chinese cuisine, our show kitchen allows you to be a part of the action – a truly individual experience.



THANYING

In a marriage of centuries old eastern and western influences, tastes and textures are combined into something uniquely Thai. At Thanying, we offer you a unique taste of rich, exquisite and royal cuisine. Set your senses alight and experience the balance of flavours that only Thanying can bring directly to your table. Within a uniquely Thai ambience, and distinctly Thai service, Thanying relives the culinary past when only the most exquisite morsels were prepared and presented with the pompous and richness deserving of royalty. Experience a feast for your senses as Thanying presents a uniquely individual Thai experience.

OUR ASSET PORTFOLIO

AMARA SINGAPORE

Our flagship city centre hotel, Amara Singapore, is conveniently located next to Tanjong Pagar MRT Station in the thriving Central Business District. The hotel is easily accessible by major transportation modes and within walking distance to fascinating Chinatown, the Tanjong Pagar Conservation District, key office buildings, foreign and local banks, post offices, shops, as well as dining and entertainment establishments. Our 380-room hotel showcases special touches like a lobby with a minimalist theme, a contemporary Balinese-style resort pool and a collection of chic restaurants including our iconic Silk Road and Thanying restaurants. Complemented by a host of specially designed rooms, facilities and a spa, our valued guests can enjoy a different kind of luxurious inner city living at Amara Singapore. Furthermore, the Grand Ballroom with a 850 auditorium seating capacity as well as four function rooms can cater to events of all scales from weddings and social functions to meetings and exhibitions.

AMARA SAIGON

Stylish and understated, our Ho Chi Minh City hotel in Vietnam, Amara Saigon is the ideal tropical hideaway for business and leisure trips. Highly convenient and accessible, Amara Saigon is located in District 3, 2 km from the city centre and 3 km from Ho Chi Minh City Airport. Boasting 311 luxuriously appointed rooms including Suites and Executive accommodation, the hotel also offers an outdoor swimming pool with picturesque surrounding, fitness room and health club, which provide services such as massage, sauna, steambath and jacuzzi. For those who desire an added dimension of privacy and comfort, they can also choose our Amara Club Floor Rooms featuring personalised butler service and exclusive Club Lounge.

AMARA SANCTUARY RESORT, SENTOSA

Amara Sanctuary Resort, Sentosa our very first boutique resort, provides the ultimate in modern luxury in the quiet seclusion of an exotic tropical garden setting. Specially crafted for discerning individuals who appreciate a luxury retreat with a modern, yet natural twist, the resort offers the right respite from the urban hustle, one imbued with the unique Amara touch. Set amidst lush tropical greenery overlooking the South China Sea and near the white sands of Palawan beach at Sentosa Island, Amara Sanctuary Resort, Sentosa offers a unique combination of contemporary design and five-star hotel facilities. Spacious and well-equipped, the resort promises a charm that is all its own.

Amara Sanctuary Resort, Sentosa is nestled beautifully on a hilltop, surrounded by 3.5 hectares of gardens and natural tropical rainforest. Its unique character is derived from an exotic blend of colonial architecture and modern design concepts, as well as comprehensive five-star hotel facilities that come together to shape an ideal and individual resort experience – whether the stay is for business or leisure. The resort's 121 beautifully designed guest rooms, Courtyard and Veranda suites, as well as Villas offer the ultimate in comfort, luxury living and state-of-the-art facilities. Each Villa has a tropical fruit garden. Guests may also choose to stay in the privacy and tranquillity of the Courtyard and Veranda suites for a taste of contemporary colonial style. To complement the existing colonial architecture, the deluxe guest rooms are situated in a stylishly designed building that offers contemporary accommodation with superb views of the surrounding tropical landscape. Amara Sanctuary Resort, Sentosa, had its soft opening in May 2007.

AMARA SIGNATURE SHANGHAI

A mixed development, Amara Signature Shanghai will comprise a 400-room hotel, retail centre and office building. The shopping centre will feature many of Singapore's great brands in food and beverages and entertainment as well as lifestyle retailers. Amara Signature Shanghai is expected to benefit from its excellent location within the city centre as well as Shanghai's renowned status as Asia's leading business and financial centre. Amara Signature Shanghai is targeted to be completed by 2009.

AMARA CORPORATE TOWER

Amara Corporate Tower, a 12-storey office building, is strategically located at 100 Tras Street and is a stroll away from the Tanjong Pagar MRT Station. Easily accessible by bus or car, Amara Corporate Tower is also located close to diverse amenities such as major local and foreign banks and post offices.

AMARA SHOPPING CENTRE

Located in the same complex as Amara Singapore and situated beneath Amara Corporate Tower, Amara Shopping Centre offers a wide range of services including medical facilities and other lifestyle needs. It also has a good selection of tenant mix including boutiques, a supermarket, a food court as well as specialty restaurants.

THE ABODE AT DEVONSHIRE

Nestled in the prime location of district 9, The Abode at Devonshire is the home where the heart of the city is. Although only a stone's throw away from Singapore's bustling shopping belt of Orchard Road and the Somerset MRT station, it is also intended to be a quiet and refined retreat for sophisticated urban dwellers who desire a break from the hectic pace of city life. The Abode at Devonshire's modern design is in a class of its own. Designed to maximise panoramic views, these exclusive 26 freehold units at The Abode feature a unique combination of style and practicality. With its attractive facilities, quality finishes and more, this 15-storey contemporary masterpiece of intersecting planes of glass, concrete, and aluminium, exudes an unparalleled sense of poise and tranquillity.

THE LINEAR

Distinguished by its horizontally-elongated silhouette and blimp-like roof, The Linear, is a seven-storey residential project, comprising 221 units. This stylish 999-year leasehold project development is set to become a commanding feature along Upper Bukit Timah Road. Completed in 2006, The Linear is an ingenious integration of contemporary aesthetics within the natural and unspoilt environment at Upper Bukit Timah. Apart from offering a calming retreat from the hustle and bustle of urban life, The Linear's unique exterior exudes sophistication, with an organic rooftop to mitigate the excesses of tropical heat and rain.

Concept designed by Tokyo-based and globally well-known Kenzo Tange Associates, it features flushed curtain walls and wide louvered spaces. Interior details and materials specification were undertaken by the internationally renowned hospitality interior designer, Hirsch Bedner Associates, to give The Linear an avant garde ambience. To augment the suburban living experience, The Linear has a full range of amenities such as swimming pool on the attic, jacuzzi, steam room as well as facilities for the young that include a wading pool, playground, games room and a jogging track.

THANYING RESTAURANT

Since its inception in 1988, Thanying Restaurant has devotedly recreated culinary history by offering the most exquisite Royal Thai cuisine fit for the royalties. Meticulous effort is put into the preparation and the presentation of each dish. Moreover, each Thai Chef has his/her own area of specialties, served in

the tradition of Thai court cuisine. To top it off, Thanying's most famous dessert buffet offers a grand finale after a sumptuous feast. It consists of delicious seasonal fruits that have been thoughtfully peeled and seeded, as well as traditional Thai sweets, all of which are beautifully presented at the counter decorated with delicately carved fruits skillfully executed by our Thai Chefs. The flagship Thanying Restaurant has a seating capacity of 164 and is located at Amara Singapore. A new outlet opened at Amara Sanctuary Resort, Sentosa in July 2007.

This new outlet gives guests the option to dine indoors in the elegant dining room or al fresco at the large outdoor terrace set amidst a herb garden. The garden grows many herbs used in the restaurant's food preparation.

SILK ROAD RESTAURANT

Established in November 2001 and located at Amara Singapore, the flagship Silk Road Restaurant is a full-service restaurant concept featuring selective cuisines that stretch along the historical Silk Road in China, namely, the provinces of Sichuan, Shaanxi, Liaoning and Beijing. A team of highly specialised and trained chefs ensure that the original unique flavour and taste of the dishes are maintained with the judicious use of specially imported spices and sauces. Whilst providing excellent service standards, the service staff are also knowledgeable about the culinary customs and history of the dishes served in the restaurant. Since its inception, the restaurant has won many accolades and rave reviews from discerning locals, tourists and Chinese expatriates alike, who are well-travelled in China and keen to enjoy authentic Chinese cuisine. Two new outlets were opened at Palawan Beach, Sentosa and Pavilion Kuala Lumpur, Malaysia in December 2007 and January 2008, respectively.

Silk Road of the Sea, the new outlet at the seafront of Palawan Beach, Sentosa is a seafood restaurant serving cuisine tracing the culinary footsteps of explorer Marco Polo on his journey home from South China Sea to the Mediterranean.





ADDING A TOUCH OF PLEASURE

EXPERIENCE THE DIFFERENCE WITH THE TOUCH THAT BRINGS YOU INTO
A WORLD WHERE YOU CAN FIND TRUE PLEASURE.

AFTER ALL, IT IS MORE THAN JUST GETTING AWAY FROM IT ALL.
RATHER, PLEASURE COMES FROM THE KNOWLEDGE THAT YOU CAN SIT
BACK AND RELAX AMIDST THE HUSTLE AND BUSTLE OF DAILY LIVING.

BECAUSE YOU KNOW YOU ARE IN GOOD HANDS.