FULL YEAR RESULTS * FINANCIAL STATEMENT AND RELATED ANNOUNCEMENT

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Name of Announcer *	AMARA HOLDINGS LTD
Company Registration No.	197000732N
Announcement submitted on behalf of	AMARA HOLDINGS LTD
Announcement is submitted with respect to *	AMARA HOLDINGS LTD
Announcement is submitted by *	Ms Susan Teo Geok Tin / Ms Foo Soon Soo
Designation *	Company Secretaries
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>> ANNOUNCEMENT DETAILS

The details of the announcement start here ...

For the Financial Period Ended *	31-12-2013
Description	
Attachments	AHL FY2013.pdf Total size =75K (2048K size limit recommended)



Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

PART 1- INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS

1 (a) Consolidated Statement of Comprehensive Income

	Group		
	31/12/2013	31/12/2012	Change
	\$'000	\$'000	%
Davissin	00.070	00.050	(4.4)
Revenue	80,678	90,258	(11)
Fair value gain on investment properties	11,524	11,321	2
Other income	1,074	540	99
Changes in inventories of finished goods	6	(84)	NM
Cost of properties sold / consumables used	(13,167)	(20,617)	(36)
Staff costs	(18,339)	(17,507)	5
Depreciation	(3,301)	(4,463)	(26)
Finance costs	(3,782)	(4,151)	(9)
Other expenses	(24,279)	(21,366)	14
Profit before tax	30,414	33,931	(10)
Income tax expense	(3,168)	(4,528)	(30)
Profit for the year	27,246	29,403	(7)
Other comprehensive income / (loss), after tax :			
Currency translation differences on translation of financial statements of foreign subsidiaries	3,356	(2,447)	NM
Fair value gains on cash flow hedge	232	1,041	(78)
Fair value gains on available-for-sale financial assets	72	117	(38)
Other comprehensive gain / (loss) for the year, net of tax	3,660	(1,289)	NM
Total comprehensive income for the year	30,906	28,114	10
Profit attributable to :			
Equity holders of the Company	27,239	29,426	(7)
Non-controlling interests	7	(23)	NM
	27,246	29,403	(7)
Total comprehensive income attributable to :			
Equity holders of the Company	30,899	28,137	10
Non-controlling interests	7	(23)	NM
······································	30,906	28,114	10

Notes to Consolidated Statement of Comprehensive Income :

Profit before tax is arrived at after (charging) / crediting:
Amortisation of other assets
(Allowance) / write-back of doubtful receivables, net
Depreciation of property, plant and equipment
Gain from fair value adjustment of investment properties
Impairment loss on goodwill
Loss on disposal / write off of property, plant and equipment
Interest income
Net foreign exchange loss
Тах
Adjustment for over-provision of tax in respect of prior years
NM : Not meaningful

Group			
31/12/2013	31/12/2012	Change	
\$'000	\$'000	%	
(112)	(112)	(0)	
(21)	141	NM	
(3,301)	(4,463)	(26)	
11,524	11,321	2	
-	(55)	(100)	
(350)	(70)	NM	
554	301	84	
(83)	(381)	(78)	
350	114	-	

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

1 (b) (i) Statements of Financial Position

	Group		Company		
	Notes	31/12/2013	31/12/2012	31/12/2013	31/12/2012
		\$'000	\$'000	\$'000	\$'000
Current assets					
Cash and bank balances	Α	12,565	15,226	44	65
Trade and other receivables	В	12,981	7,890	43,692	40,957
Inventories		339	345	-	-
Development properties	С	45,044	67,783	-	-
Other current assets	D	2,642	1,481	5	5
		73,571	92,725	43,741	41,027
Non-current assets					
Available-for-sale financial assets		1,315	1,276	188	165
Intangible assets		357	357	-	-
Investment in subsidiaries		-	-	40,937	40,937
Investment in an associate		2,539	2,539		-
Investment properties		279,000	261,000	_	_
Property, plant and equipment	E	176,086	147,406	_	
Goodwill		788	789	-	-
Other assets		6,801	6,912	-	-
Other receivables		30,483	29,892	-	-
Deferred income tax assets		494	505	-	-
		497,863	450,676	41,125	41,102
Total assets		571,434	543,401	84,866	82,129
Current liabilities					
Trade and other payables		24,385	26,552	565	214
Tax payables	F	5,594	3,256	-	-
Borrowings	G	12,859	42,748	-	-
		42,838	72,556	565	214
Non-current liabilities					
Trade and other payables	н	5,865	3,407	-	-
Borrowings	G	208,948	179,281	-	-
Deferred income tax liabilities	ī	6,743	8,561	-	-
		221,556	191,249	-	-
Total liabilities		264,394	263,805	565	214
Net assets		307,040	279,596	84,301	81,915
Capital and reserves attributable to equity holders of the Company					
Share capital		125,646	125,646	125,646	125,646
Reserves		181,498	154,061	(41,345)	(43,731)
		307,144	279,707	84,301	81,915
Non-controlling interests		(104)	(111)	-	-
Total equity		307,040	279,596	84,301	81,915
		-	-	-	

Notes to Statements of Financial Position:

- A Decrease was mainly due to lower cash floats maintained in the various subsidiaries.
- B Increase was due mainly to outstanding instalments not yet due for units sold in a development project.
- C Decrease was due mainly to recognition to cost of sales for units sold upon completion of a development project.
- **D** Increase was due to prepayment for more contract services.
- E Increase was due to costs of construction for the ongoing projects in Bangkok and Shanghai.
- F Increase was due mainly to tax provision for the current year.
- G Total bank borrowings remained flat. Decrease in the current portion was due to repayment of loans which matured in the current year.
- H Increase was due mainly to increase in tenants' deposits.
- 1 Decrease was due mainly to deferred tax provision no longer required for a development project.

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

(b) (ii) Aggregate amount of group's borrowings and debt securities.

Amount repayable in one year or less, or on demand

31/12/2013		
\$'000		
Secured Unsecured		
12,859 Nil		

31/12/2012		
\$'000		
Secured Unsecured		
42,748 Nil		

Amount repayable after one year

31/12/2013		
\$'000		
Secured	Unsecured	
208,948 Nil		

31/12/2012		
\$'000		
Secured Unsecured		
179,281	Nil	

Details of any collateral

The borrowings are secured by the followings:

- (a) first legal mortgages on certain subsidiaries' property, plant and equipment and investment and development properties;
- (b) an assignment in escrow of interest in a subsidiary's lease and rental proceeds from its investment properties; a fixed and floating charge over its assets;
- (c) an assignment of certain subsidiaries' interest in sale and purchase agreements, tenancy agreements, insurance policies, building contracts, performance bonds and all monies standing to the credit in a subsidiary's project account in respect of development properties; and
- (d) corporate guarantee given by the Company and debenture over certain subsidiaries' hotels.

1 (c) Consolidated Statement of Cash Flows

	Notes	31/12/2013	31/12/2012
		\$'000	\$'000
Cash flows from operating activities			
Profit before tax		30,414	33,931
Adjustments for:			
Amortisation of other assets		112	112
Depreciation of property, plant and equipment		3,301	4,463
Income from available-for-sale financial assets		(45)	(36)
Interest expense		3,782	4,151
Interest income		(554)	(301)
Gain from fair value adjustment of investment properties		(11,524)	(11,321)
Impairment loss on goodwill		-	55
Loss on disposal of financial assets		2	-
Fair value gain on fair value reserve		-	70
Loss on disposal / written off of property, plant and equipment		350 1,100	70 (181)
Exchange difference Operating cash flow before working capital changes		26,938	30,943
		20,330	50,545
Changes in operating assets and liabilities :	Α	10 050	(24 220)
Development properties	A	18,058 6	(31,330) 97
Inventories		897	
Payables	В		1,412
Receivables	В	(6,845)	(1,328)
Cash generated from / (used in) operations		39,054	(206)
Net income tax paid		(2,635)	(2,270)
Net cash generated from / (used in) operating activities		36,419	(2,476)
Cash flows from investing activities			
Income received from quoted equity investments		45	36
Interest received		554	301
Payments for property, plant and equipment	С	(30,342)	(8,652)
Proceeds from disposal of property, plant and equipment		64	-
Proceeds from sale of available-for-sale financial assets		33	-
Purchase of available-for-sale financial assets		(2)	-
Investment in an associate		-	(2,539)
Additional costs incurred on investments properties		(1,796)	(26,353)
Advances to a third party		-	(360)
Advances to an associate		-	(29,532)
Net cash used in investing activities		(31,444)	(67,099)
Cash flows from financing activities			
Interest paid		(3,782)	(4,151)
Payment of dividends to shareholders of Amara Holdings Limited		(3,462)	(3,462)
Net repayments of finance lease liabilities		(104)	(585)
Net draw down/repayment of bank borrowings	D	(290)	81,669
Net cash (used in) / generated from financing activities		(7,638)	73,471
Net (decrease) / increase in cash and cash equivalents held		(2,663)	3,896
Cash and cash equivalents at beginning of financial year		15,226	11,443
Effect of exchange rate changes on cash and cash equivalents		2	(113)
Cash and cash equivalents at the end of financial year		12,565	15,226

Note to Consolidated Statement of Cash Flows :

Cash and cash equivalents at the end of the financial year comprise the following :

	Group
31/12/20	31/12/2012
\$10	000 \$'000
Cash and bank balances 12,5	15,226

Notes to Statements of Cash Flows:

- A Decrease was due to recognition to cost of sales for development properties sold.
- B Increase was due to outstanding instalments not yet due for units sold in a development project.
- c Payments were mainly for construction of the projects in Bangkok and Shanghai.
- D Bank borrowings were reduced by net principal loan repayments.

AMARA HOLDINGS LIMITED

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

1 (d) (i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year.

Statement of Changes in Equity - Group

		Equity	attributable to	equity holders	Equity attributable to equity holders of the Company	ny				
		Retained Earnings	Asset	Foreign					Non-	
	Share	& Other	Revaluation	Translation	Fair Value	Hedging	Total		controlling	Total
	Capital	Reserves*	Reserve	Reserve	Reserve	Reserve	Reserves	Total	Interests	Equity
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Balance at 1 January 2013	125,646	144,745	9,773	92	(317)	(232)	154,061	279,707	(111)	279,596
Profit for the year	r	27,239	,	ı	ı	1	27,239	27,239	7	27,246
Other comprehensive income, net of tax										
Currency translation differences on translation of financial statements of foreign subsidiaries	í	£	f	3,356	f	4	3,356	3,356	ī	3,356
Fair value gains on cash flow hedge	1	t	ſ	1	ŧ	232	232	232	í	232
Fair value gains on available-for-sale financial assets	ı	ı	•	1	72	1	72	72	t	72
Other comprehensive income for the year, net of tax	1	1	-	3,356	72	232	3,660	3,660		3,660
Total comprehensive income for the year	1	27,239	ŧ	3,356	72	232	30,899	30,899	7	30,906
Dividend relating to 2012	r	(3,462)	t	•	ı	•	(3,462)	(3,462)	•	(3,462)
Balance at 31 December 2013	125,646	168,522	9,773	3,448	(245)		181,498	307,144	(104)	307,040

^{*} Includes other reserves of \$112,000 as at 31 December 2013.

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013 AMARA HOLDINGS LIMITED

Statement of Changes in Equity - Group

Equity attributable to equity holders of the Company

		Retained		Foreign					:	
		Earnings	Asset	Currency					Non-	
	Share	& Other	Revaluation	Translation	Fair Value	Hedging	Total		controlling	Total
	Capital	Reserves*	Reserve	Reserve	Reserve	Reserve	Reserves	Total	Interests	Equity
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Balance at 1 January 2012 (As previously restated)	125,646	90,543	9,773	2,539	(434)	(1,273)	101,148	226,794	(88)	226,706
Cumulative effects of adopting Amendments to FRS 12		28,238	ŧ	ı	1	ı	28,238	28,238	•	28,238
Balance at 1 January 2012 (As restated)	125,646	118,781	9,773	2,539	(434)	(1,273)	129,386	255,032	(88)	254,944
Profit / (loss) for the year	ı	29,426	ı	ı	1	1	29,426	29,426	(23)	29,403
Other comprehensive (loss) / income, net of tax										
Currency translation differences on translation of financial statements of foreign subsidiaries	I T	1	ŧ	(2,447)	1	ı	(2,447)	(2,447)		(2,447)
Fair value gains on cash flow hedge		,	ı	•	1	1,041	1,041	1,041	1	1,041
Fair value losses on available-for-sale financial assets	F	i	1	i	117	ı	117	117	1	117
Other comprehensive (loss) / income for the year, net of tax	t	1	3	(2,447)	117	1,041	(1,289)	(1,289)		(1,289)
Total comprehensive income / (loss) for the year	ı	29,426	1	(2,447)	117	1,041	28,137	28,137	(23)	28,114
Dividend relating to 2011	t	(3,462)	1	ì	1	1	(3,462)	(3,462)	ı	(3,462)
Balance at 31 December 2012	125,646	144,745	9,773	92	(317)	(232)	154,061	279,707	(111)	279,596

^{*} Includes other reserves of \$112,000 as at 31 December 2012.

AMARA HOLDINGS LIMITED Unaudited Financial Statement And Dividend Announcement for the Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

Statement of Changes in Equity - Company

Balance at 1 January 2013 Profit for the year	\$1000 \$1000	Accumulated Losses \$'000 (44,661) 5,823	Fall Value Reserve \$1000	\$'000 926	Feserves \$'000 (43,731) 5,823	\$'000 \$1,915 5,823
Fair value gains on available-for-sale financial assets Total comprehensive income for the year	1	5,823	25	1	5,848	25 5,848
Dividend relating to 2012 Balance at 31 December 2013		(3,462)	- 58	- 856	(41,345)	(3,462)
	Share <u>Capital</u> \$'000	Accumulated Losses \$'000	Fair Value Reserve \$'000	Other Reserve \$1000	Total Reserves \$'000	Total \$'000
Balance at 1 January 2012	125,646	(44,881)	က	926	(43,952)	81,694
Profit for the year	ı	3,682		1	3,682	3,682
Fair value gains on available-for-sale financial assets	1	s	_	ı	_	1
Total comprehensive income for the year	ı	3,682	-	ı	3,683	3,683
Dividend relating to 2011	•	(3,462)	•	•	(3,462)	(3,462)
Balance at 31 December 2012	125,646	(44,661)	4	926	(43,731)	81,915

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

1 (d) (ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year.

There were no changes in the share capital since the end of the previous period reported on.

Number of shares	Amount
'000	\$'000
576,936	125,646

Balance at 1 January and 31 December 2013

There were no treasury shares in issue and there was no conversion of any shares during the financial year.

1 (d) (iii) To show the total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year.

Please refer to 1 (d)(ii) above.

1 (d) (iv) A statement showing all sales, transfers, disposal, cancellation and/or use of treasury shares as at the end of the current financial period reported on.

Not applicable.

2 Whether the figures have been audited or reviewed and in accordance with which auditing standard or practice.

The figures have not been audited or reviewed by the Company's auditors.

3 Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of a matter).

Not applicable.

4 Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied.

The Group has applied the same accounting policies and methods of computation in the preparation of the financial statements for the current period as compared with the audited financial statements for the year ended 31 December 2012 except for the adoption of certain Financial Reporting Standard ("FRS") and Interpretation ("INT FRS") that are mandatory for the financial year beginning on or after 1 January 2013.

If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change.

The adoption of FRS and INT FRS as highlighted in item 4 has no significant impact on the financial statements, except for FRS 113 which provides consistent guidance across FRS on how fair value should be determined and which disclosures should be made in the financial statements. From 1 January 2013, in accordance with the transitional provisions of FRS 113, the Group has applied the new fair value measurement guidance prospectively, and has not provided any comparative information for new disclosures. Notwithstanding the above, the change had no significant impact on the measurements of the Group's assets and liabilities.

6 Earnings per ordinary share of the group for the current financial period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends.

Gro	oup
31/12/2013	31/12/2012
<u>Cents</u> 4.72	Cents 5.10
4.72	5.10

- (i) Based on the weighted average number of ordinary shares on issue
- (ii) On a fully diluted basis

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

- 7 Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares excluding treasury shares of the issuer at the end of the :
 - (a) current financial period reported on; and

(b) immediately preceding financial year

Net asset value per ordinary share based on issued share capital at the end of the period/year

Gro	up
31/12/2013	31/12/2012
<u>Cents</u> 53.24	<u>Cents</u> 48.48

Com	pany
31/12/2013	31/12/2012
<u>Cents</u> 14.61	<u>Cents</u> 14.20

- A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:
 - (a) any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
 - (b) any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on.

Group revenue for the full year 2013 ("FY2013") decreased by 11% to \$80.7 million, from \$90.3 million for full year 2012 ("FY2012"). There was lower revenue from the sale of residential development properties, as well as lower revenue from the Hotel Investment and Management segment. This was partially offset by higher rental revenue from 100 AM. In the Hotel Investment and Management segment, room revenue was affected by the competitive conditions in the market.

Other income increased to \$1.1 million in FY2013 from \$0.5 million in FY2012 due mainly to increased interest income and lower foreign exchange loss.

Cost of properties sold / consumables used decreased to \$13.2 million in FY 2013 from \$20.6 million in FY 2012, due mainly to lower sales of development properties.

Decreased in depreciation for the year was due to lower depreciation rates upon completion of restoration works of a property.

Other expenses increased to \$24.3 million in FY2013 from \$21.4 million in FY2012 due mainly to higher operating costs for 100 AM shopping mall, since its reopening in November 2012.

Income tax expense decreased to \$3.2 million in FY2013 from \$4.5 million in FY 2012 due to lower taxable income.

9 Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results.

In the Company's third quarter 2013 results, it was stated that:

"The challenging and uncertain global and regional economic conditions, together with the expected increase in supply of hotel rooms in Singapore, are expected to continue to weigh on the performance of our Hotel Investment and Management segment. To meet these challenges, we are continually upgrading our services and product offering. This includes a recent major renovation of one of our Food & Beverage outlet.

In our Property Investment and Management segment, rental from our newly renovated 100 AM shopping mall and office tower shall continue to provide stable revenue contribution. We plan to launch a new residential property project in the forthcoming quarters, and we shall expect progressive contribution from sales of this project in the forthcoming quarters."

The results of fourth quarter 2013 are generally in line with the above statement.

A commentary at the date of the announcement of the significant trends and competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months.

Our Hotel Investment and Management segment shall continue to provide stable contribution to the group. Amara Bangkok is scheduled to begin operations in the latter half of 2014, adding a new source of revenue contribution for the group.

In the Property Investment and Development segment, contribution from our 100 AM shopping mall and office tower is expected to increase due to gradual changes in tenant mix to tenancies with higher yields. In the Singapore residential property market, the cooling measures implemented by the government, the anticipated increase in interest rates and the completion of new units, have affected prices and demand which are expected to soften even further. Our unsold residential development units, as well as new units to be launched in the forthcoming quarters shall be similarly impacted.

11 Dividend

(a) Current Financial Period Reported On

Any dividend recommended for the current financial year reported on? Yes Name of Dividend First and final Dividend Type Cash

Dividend Amount per Share (in cents) 1 cent per ordinary share

Tax rate Tax exempt
(b) Corresponding Period of the Immediately Preceding Financial Year

Name of Dividend First and final Dividend Type Cash

Dividend Amount per Share (in cents)

0.6 cent per ordinary share

Tax rate Tax exempt

(c) Date payable Will be announced at a later date

(d) Books closure date

Notice of books closure for determining shareholders' entitlement of the proposed dividend will be

announced at a later date.

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

- 12 If no dividend has been declared/recommended, a statement to that effect.
 - Not applicable
- 13 If the Group has obtained a general mandate from shareholders for IPTs, the aggregate value of such transactions as required under Rule 920(1)(a)(ii). If no IPT mandate has been obtained, a statement to that effect.

There is no general mandate from shareholders for IPTs.

14 Negative confirmation pursuant to Rule 705(5).

Not applicable

PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT

(This part is not applicable to Q1, Q2, Q3 or Half Year Results)

15 Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year.

For management purposes, the Group is organised into business segments based on their products and services and the Group has three reportable operating segments as follows:

- Hotel investment and management
- Property investment and development
- Specialty restaurants and food services

Another area of the Group's business comprises investment holding which does not constitute a separate reportable segment.

Unallocated costs represent corporate expenses. Segment assets consist primarily of property, plant and equipment, inventories, receivables, other assets and operating cash, and mainly exclude investments, deferred income tax assets and interest-bearing receivables. Segment liabilities comprise operating liabilities and exclude items such as taxation and certain corporate borrowings. Capital expenditure comprises additions to property, plant and equipment.

	Hotel	Property	Specialty		
	Investment	Investment	Restaurants		
	and	and	and Food		
	Management	Development	Services	Others	Group
	\$'000	\$'000	\$'000	\$'000	\$'000
Year ended 31 December 2013					
Segment revenue					
Sales to external customers	52,610	25,355	2,708	5	80,678
Intersegment sales	391	4,805	173	6,200	11,569
	53,001	30,160	2,881	6,205	92,247
Elimination					(11,569)
				_	80,678
Segment profit	14,794	18,476	704	40	34,014
Depreciation and amortisation	3,275	39	99	-	3,413
Other significant non-cash expenses	88	21	15	-	124
Segment assets	473,125	95,003	839	239	569,206
Unallocated assets					2,228
Total assets					571,434
Segment assets include :					
Additions to					
- Property, plant and equipment	30,643	-	20	<u>-</u>	30,663
Segment liabilities	(20,055)	(9,096)	(840)	(259)	(30,250)
Unallocated liabilities					(234,144)
Total liabilities					(264,394)

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

Year ended 31 December 2012 Segment revenue	Hotel Investment and Management \$'000	Property Investment and Development \$'000	Specialty Restaurants and Food Services \$'000	Others \$'000	Group \$'000
Sales to external customers	55,894	30,791	3,569	4	90,258
Intersegment sales	383	125	151	-	659
Elimination	56,277	30,916	3,720	4	90,917 (659) 90,258
Segment profit/(loss)	17,624	19,397	1,040	31	38,092
Depreciation and amortisation	4,261	37	277	-	4,575
Other significant non-cash expenses	18	12	-	-	30
Segment assets Unallocated assets Total assets	425,830	114,031	1,546	239 	541,646 1,755 543,401
Segment assets include : Additions to - Property, plant and equipment	24,180	_	2	-	24,182
Segment liabilities Unallocated liabilities Total liabilities	(17,287)	(11,565)	(899)	(208) 	(29,959) (233,846) (263,805)

Segment results

A reconciliation of segment profit to the consolidated profit before tax is as follows :

	Gro	up
	31/12/2013	31/12/2012
	\$'000	\$'000
Segment profit	34,014	38,092
Interest income	554	301
Interest expenses	(3,782)	(4,151)
Unallocated costs	(372)	(311)
Profit before tax	30,414	33,931

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

Geographical segments

The Group operates in three main geographical areas, namely Singapore, People's Republic of China ("PRC") and Thailand.

The main areas of operations undertaken by the Group in each country are as follows:

- Singapore Hotel investment and management, Property investment and development and Specialty restaurants and food services;
- PRC Hotel investment and management
- Thailand Hotel investment and management

Singapore	
PRC	
Thailand	

Revenue		Non-current Assets	
31/12/2013	31/12/2012	31/12/2013	31/12/2012
\$'000	\$'000	\$'000	\$'000
80,678	90,258	389,414	372,705
-	-	58,727	41,832
-	-	17,430	4,466
80,678	90,258	465,571	419,003

16 In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments.

Please refer to item 8.

17 A breakdown of sales.

Revenue reported for first half year
Profit for the year before adjustment of non-controlling interests reported for first half year
Revenue reported for second half year
Profit for the year before adjustment of non-controlling interests reported for second half year

Group			
31/12/2013	31/12/2012	Change	
\$'000	\$'000	%	
42,459	31,729	34	
7,107	3,410	NM	
38,219	58,529	/25\	
30,219	56,529	(35)	
20,139	25,993	(23)	

18 A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year.

Ordinary Preference

Total

Latest Full Year (\$)	Previous Full Year (\$)
3,461,616	3,461,616
	-
3,461,616	3,461,616

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Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

Name	Age	Family relationship with any director, chief executive officer and/or substantial shareholder	1-	Details of changes in duties and position held, if any, during the year
Albert Teo Hock Chuan	60+	Son of Goh Ah Moy (deceased), a substantial shareholder of Amara Holdings Limited ("AHL")	Chief Executive Officer of AHL (1989)	Nii
		Brother of Teo Kwee Chuan, Susan Teo Geok Tin and Teo Siew Bee, all substantial shareholders of AHL	Director of AHL (1970)	
		Half Brother of Teo Chew Chuan, substantial shareholder of AHL	Director of majority subsidiaries	
		Half Brother of Teo Hin Chuan, substantial shareholder of AHL	Manages and oversees the Group	
		Brother-in-law of Lawrence Mok Kwok Wah		
Teo Kwee Chuan	60+	Son of Goh Ah Moy (deceased), a substantial shareholder of AHL	Director, Property Division (1980)	Nil
		Brother of Albert Teo Hock Chuan, Susan Teo Geok Tin and Teo Siew Bee, all substantial shareholders of AHL	Director of Thanying Restaurant Singapore Pte. Ltd. (1988)	
		Half Brother of Teo Chew Chuan, substantial shareholder of AHL	Director of Julius Estates Pte. Ltd. (1992)	
		Half Brother of Teo Hin Chuan, substantial shareholder of AHL	Director of Simply Thai Restaurant Pte Ltd (1997)	
		Brother-in-law of Lawrence Mok Kwok Wah	Director of Amara Shanghai Pte Ltd (1997)	
			Director of Shanghai Amara Hotel Co., Ltd. (2004)	
			Director of Amara Hospitality (Thailand) Co., Ltd. (2013)	
			In charge of technical matters	
Susan Teo Geok Tin	50+	Daughter of Goh Ah Moy (deceased), a substantial shareholder of AHL	Company Secretary of AHL (1984)	Nil
		Sister of Albert Teo Hock Chuan, Teo Kwee Chuan and Teo Siew Bee, all substantial shareholders of AHL	Director of AHL (1995)	
		Half Sister of Teo Chew Chuan, substantial shareholder of AHL	Director/Company Secretary of majority subsidiaries	

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

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Name	Age	Family relationship with any director, chief executive officer and/or substantial shareholder	I -	Details of changes in duties and position held, if any, during the year
Susan Teo Geok Tin	50+	Half Sister of Teo Hin Chuan, substantial shareholder of AHL	In charge of the Group's corporate affairs which include finance, treasury, company secretarial matters, human resource and administration	Nil
		Sister-in-law of Lawrence Mok Kwok Wah		
Lawrence Mok Kwok Wah	60+	Son-in-law of Goh Ah Moy (deceased), a substantial shareholder of AHL	Director of AHL (1995)	Nil
		Brother-in-law of Albert Teo Hock Chuan, Teo Kwee Chuan and Susan Teo Geok Tin, all substantial shareholders of AHL	Director of Amara Hotel Properties Pte Ltd (1997)	
		Half Brother-in-law of Teo Chew Chuan, substantial shareholder of AHL	Director of Amara Hospitality Capital Pte. Ltd. (1998)	
		Half Brother-in-law of Teo Hin Chuan, substantial shareholder of AHL	Director of Shanghai Amara Hotel Co., Ltd. (2007)	
		Spouse of Teo Siew Bee, substantial shareholder of AHL	Non-executive Director	
Teo Siew Bee	50+	Daughter of Goh Ah Moy (deceased), a substantial shareholder of AHL	Group Quality and Systems Manager (1994)	Nil
		Sister of Albert Teo Hock Chuan, Teo Kwee Chuan and Susan Teo Geok Tin, all substantial shareholders of AHL	Alternate Director to Teo Peng Chuan in Amara Hotel Properties Pte Ltd (1997)	
		Half Sister of Teo Chew Chuan, substantial shareholder of AHL	Alternate Director to Albert Teo Hock Chuan in Creative Investments Pte Ltd (1999)	
		Half Sister of Teo Hin Chuan, substantial shareholder of AHL	Alternate Director to Albert Teo Hock Chuan in TTH Development Pte Ltd (2000)	
		Spouse of Lawrence Mok Kwok Wah	Director of Julius Estates Pte.Ltd. (2004)	
			Director of Shanghai Amara Hotel Co.,Ltd. (2005)	
			Director of Silk Road Restaurant (M) Sdn Bhd (2007)	
			Responsible for the Group's management information system, public relations and quality standards	

Unaudited Full Year Financial Statement And Dividend Announcement for the Year Ended 31 December 2013

Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director, chief executive officer or substantial shareholder of the issuer pursuant to Rule 704 (13) in the format below. If there are no such persons, the issuer must make an appropriate negative statement.

The following directors of the Company have confirmed that as at 31 December 2013, they do not have any relatives who are holding a managerial position in the Company or any of its principal subsidiaries:-

Chang Meng Teng Richard Khoo Boo Yeong Alphonsus Chia Chung Mun Foo Ko Hing

BY ORDER OF THE BOARD

Ms Susan Teo Geok Tin / Ms Foo Soon Soo

Company Secretaries

27 February 2014

